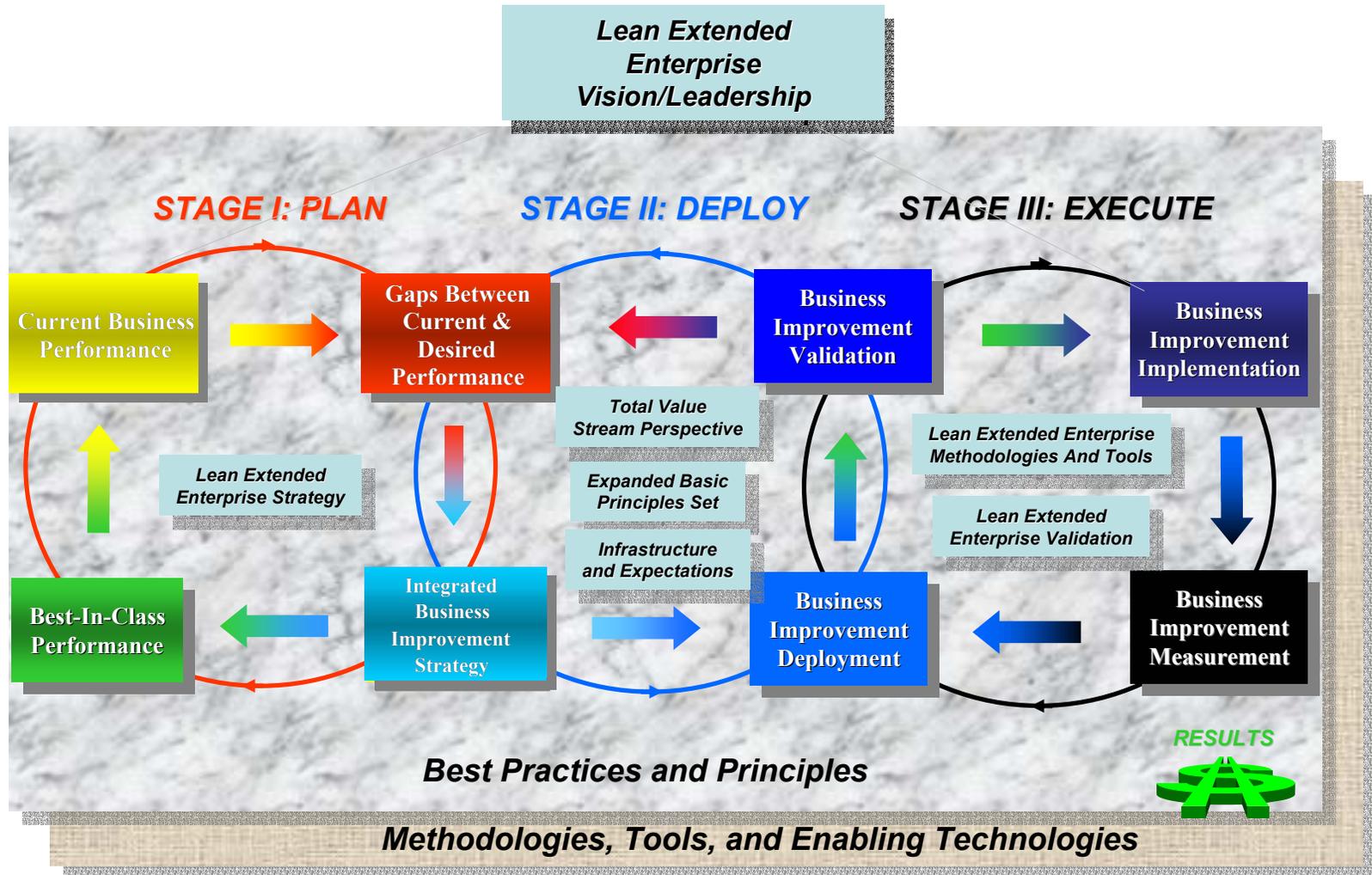


# The Lean Extended Enterprise Reference Model (LEERM)



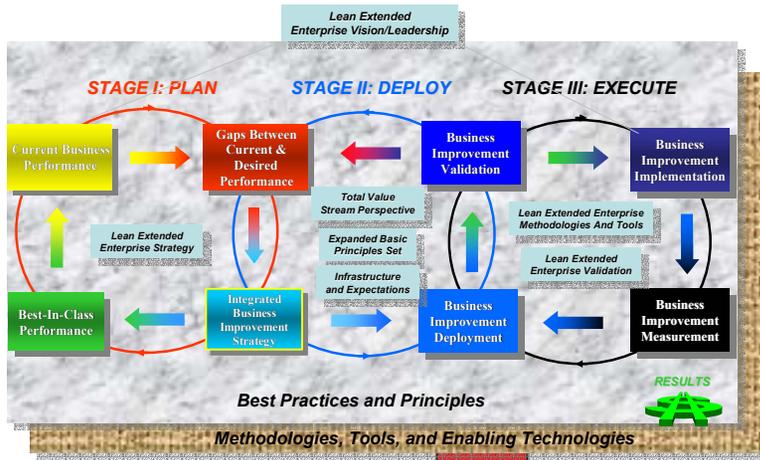
**The Center for Excellence in Operations, Inc.**  
15 Constitution Drive, Suite 128  
Bedford, New Hampshire 03110  
Tel: (603) 471-0300 Fax: (603) 471-1897  
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# Lean Extended Enterprise Reference Model (LEERM)



# Lean Extended Enterprise Reference Model (LEERM)

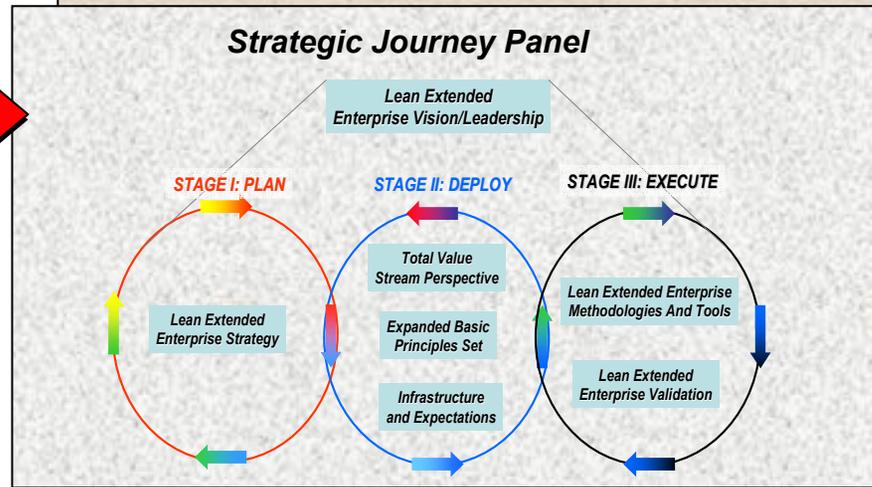
## Panels of Value Stream Integration



*Methodologies, Tools, and Enabling Technologies Panel*

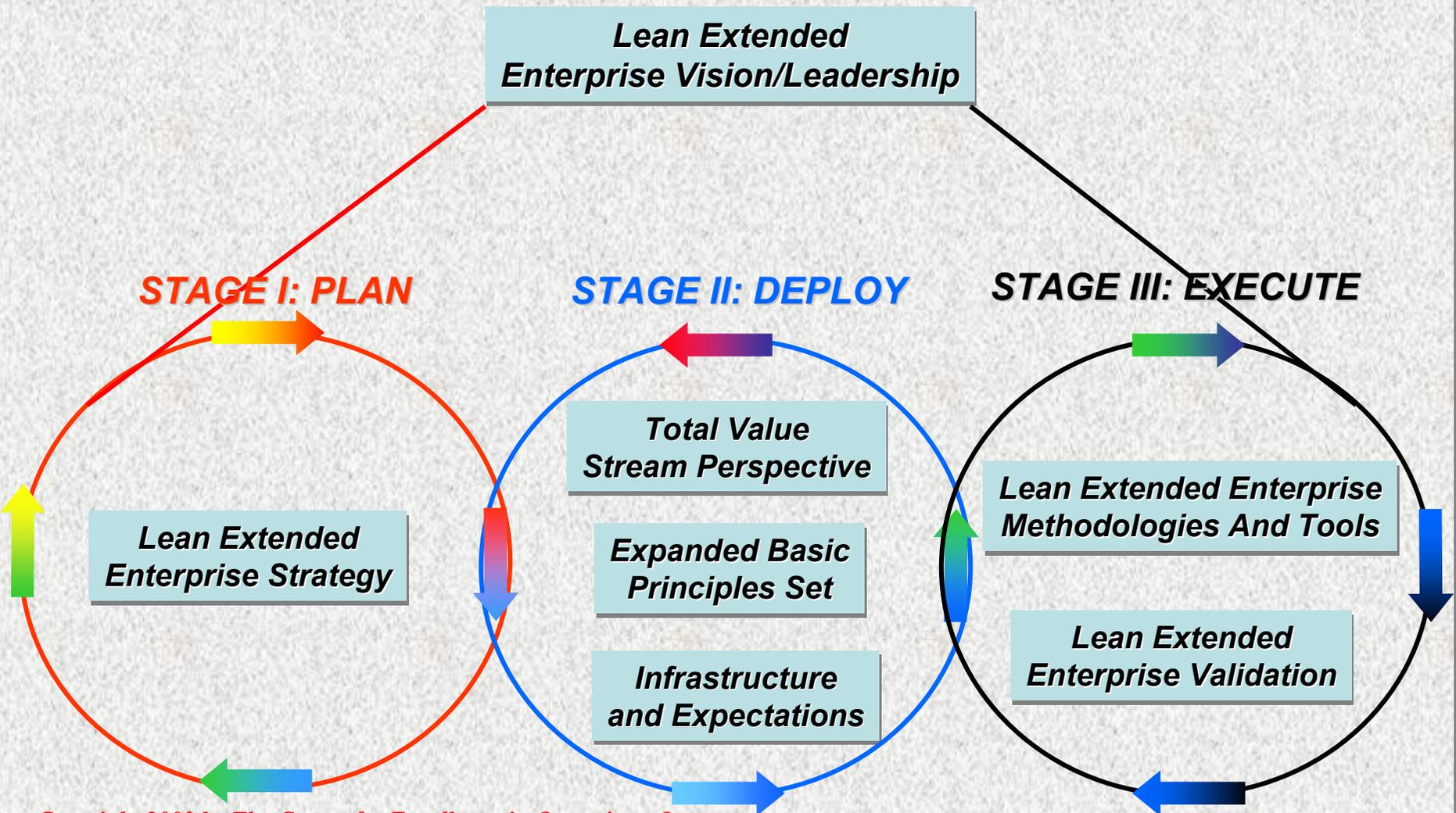
*Implementation Panel*

*Best Practices and Principles Panel*



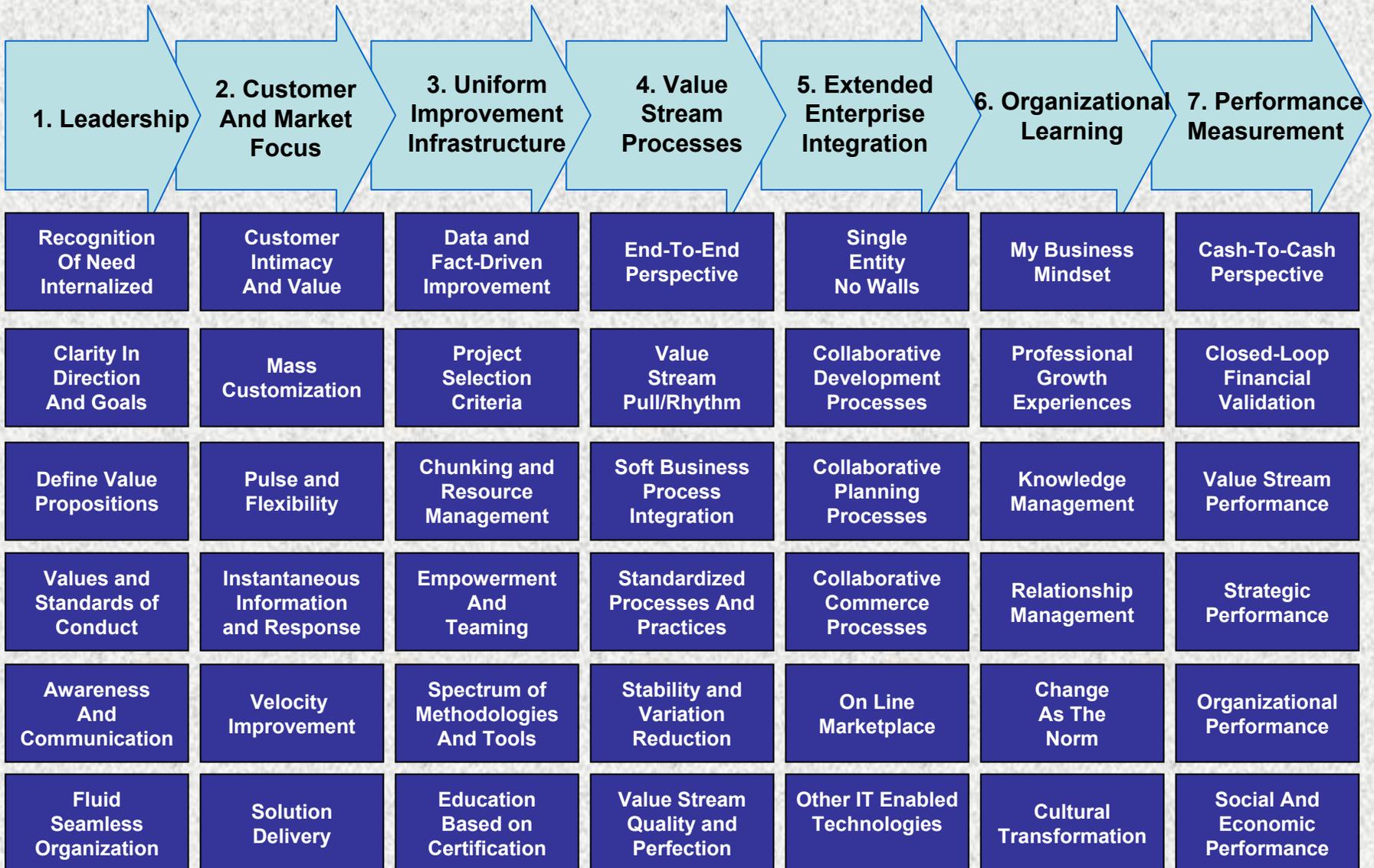
# Lean Extended Enterprise Reference Model (LEERM)

## Strategic Journey Panel



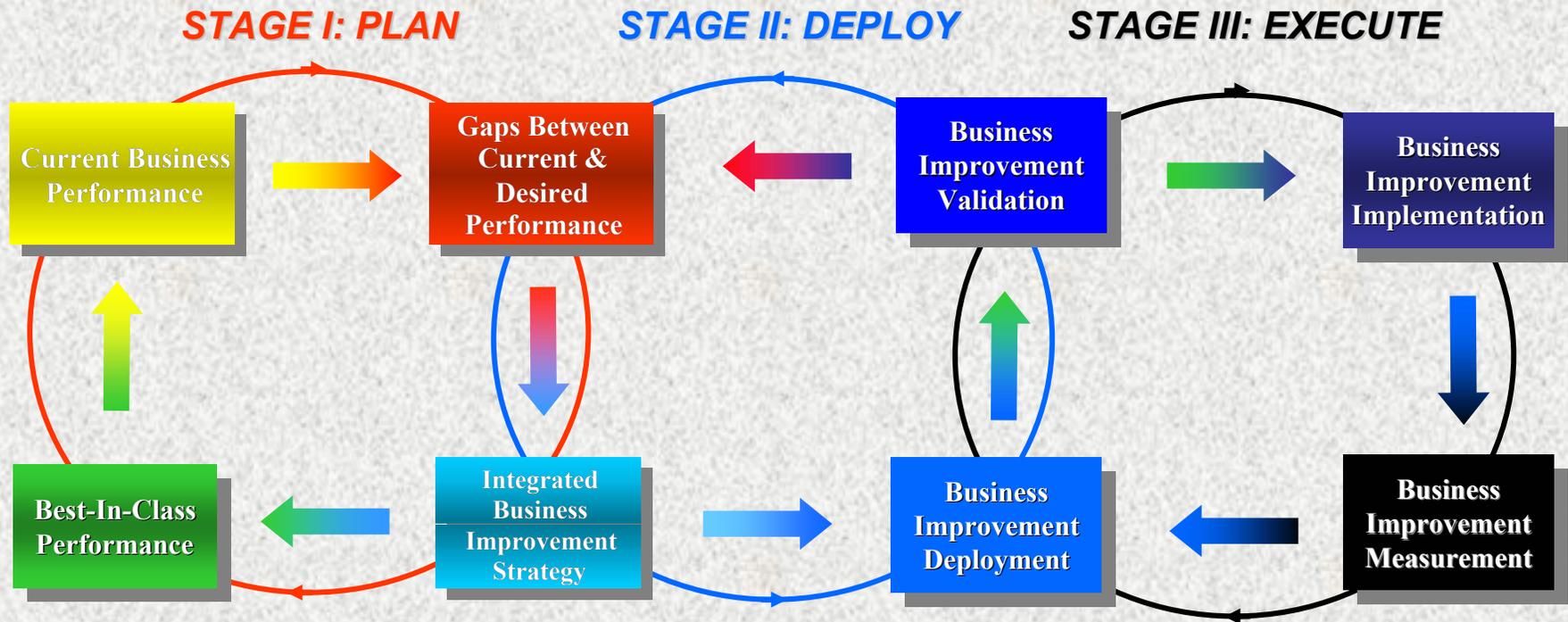
# Lean Extended Enterprise Reference Model (LEERM)

## Best Practices And Principles Panel



# Lean Extended Enterprise Reference Model (LEERM)

## Implementation Panel



# Lean Extended Enterprise Reference Model (LEERM)

## PLAN Sub-Panel

**Lean Extended  
Enterprise Vision/Leadership**

### STAGE I: PLAN

*What is your current performance?  
What improvements have been made?  
What is working well?  
What is OK?  
What is "broken?"  
Where are the big "pain points?"*

**Current Business  
Performance**

**Gaps Between  
Current &  
Desired  
Performance**

*Business Strategy  
Critical-To-Customer (CTQs)  
Leadership & Culture  
Organization Structure  
Business Processes  
Customer/Supplier Links  
Customer Satisfaction*

**Lean Extended  
Enterprise Strategy**

*Profitability, Cost, Delivery,  
Quality, Flexibility, Responsiveness,  
Innovation, New Products,  
Customer Intimacy, Leadership,  
Stakeholder Development,  
Benchmark Performance*

**Best-In-Class  
Performance**

**Integrated  
Business  
Improvement  
Strategy**

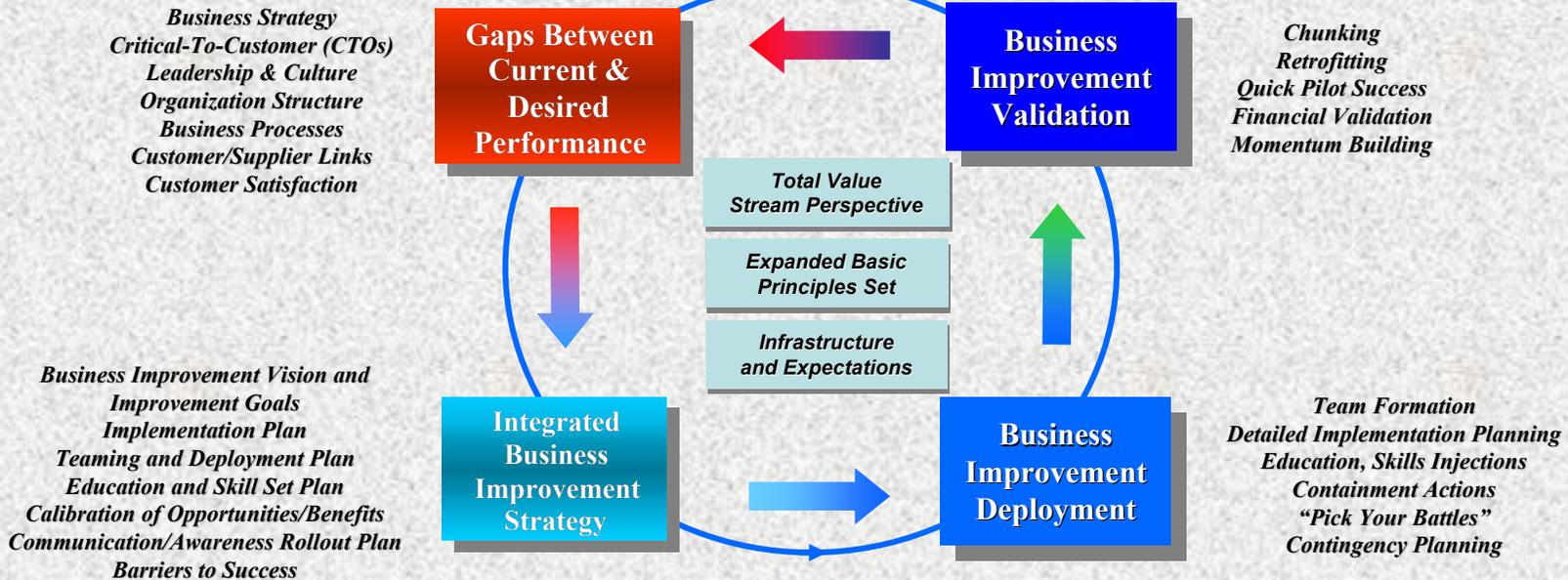
*Business Improvement Vision  
and Improvement Goals  
Implementation Plan  
Teaming and Deployment Plan  
Education and Skill Set Plan  
Calibration of Opportunities/Benefits  
Communication/Awareness Rollout Plan  
Barriers to Success*

# Lean Extended Enterprise Reference Model (LEERM)

## DEPLOY Sub-Panel

**Lean Extended  
Enterprise Vision/Leadership**

### STAGE II: DEPLOY

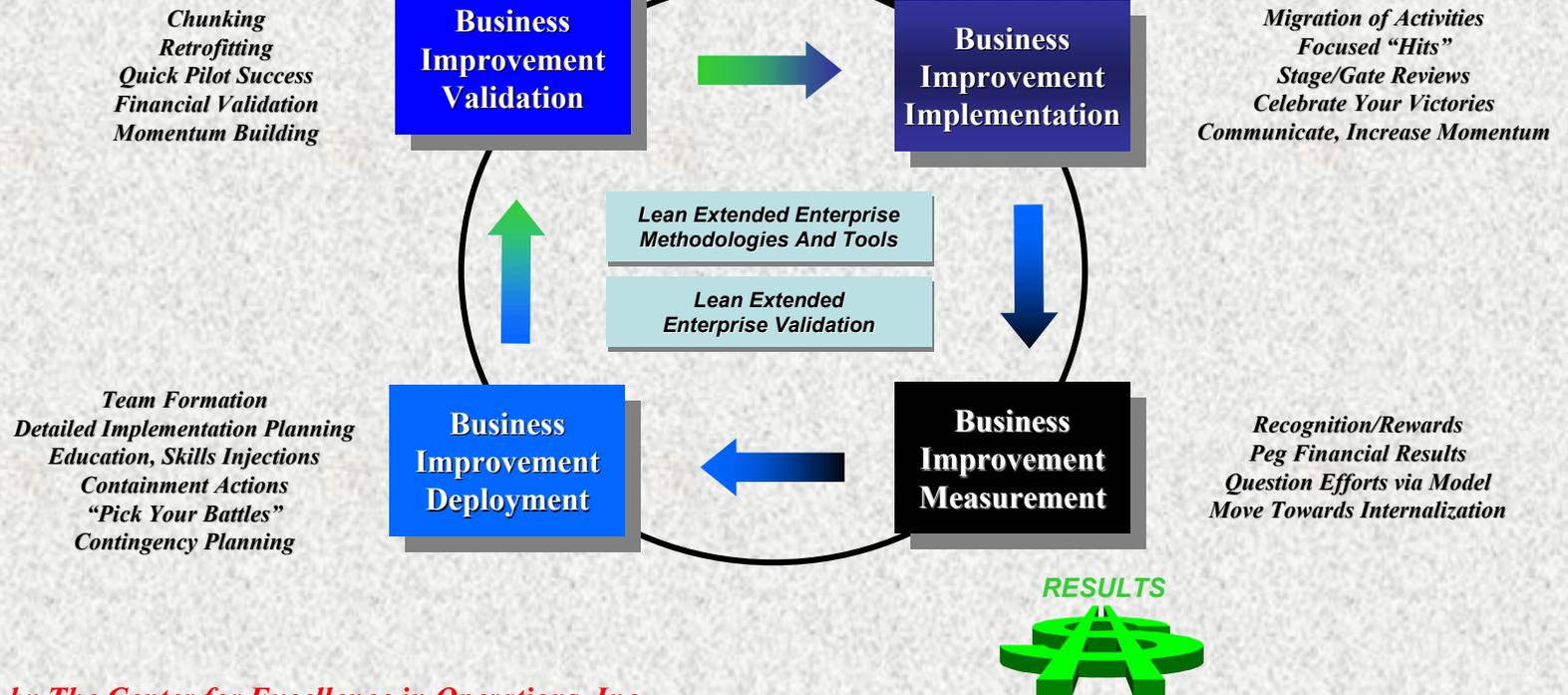


# Lean Extended Enterprise Reference Model (LEERM)

## EXECUTE Sub-Panel

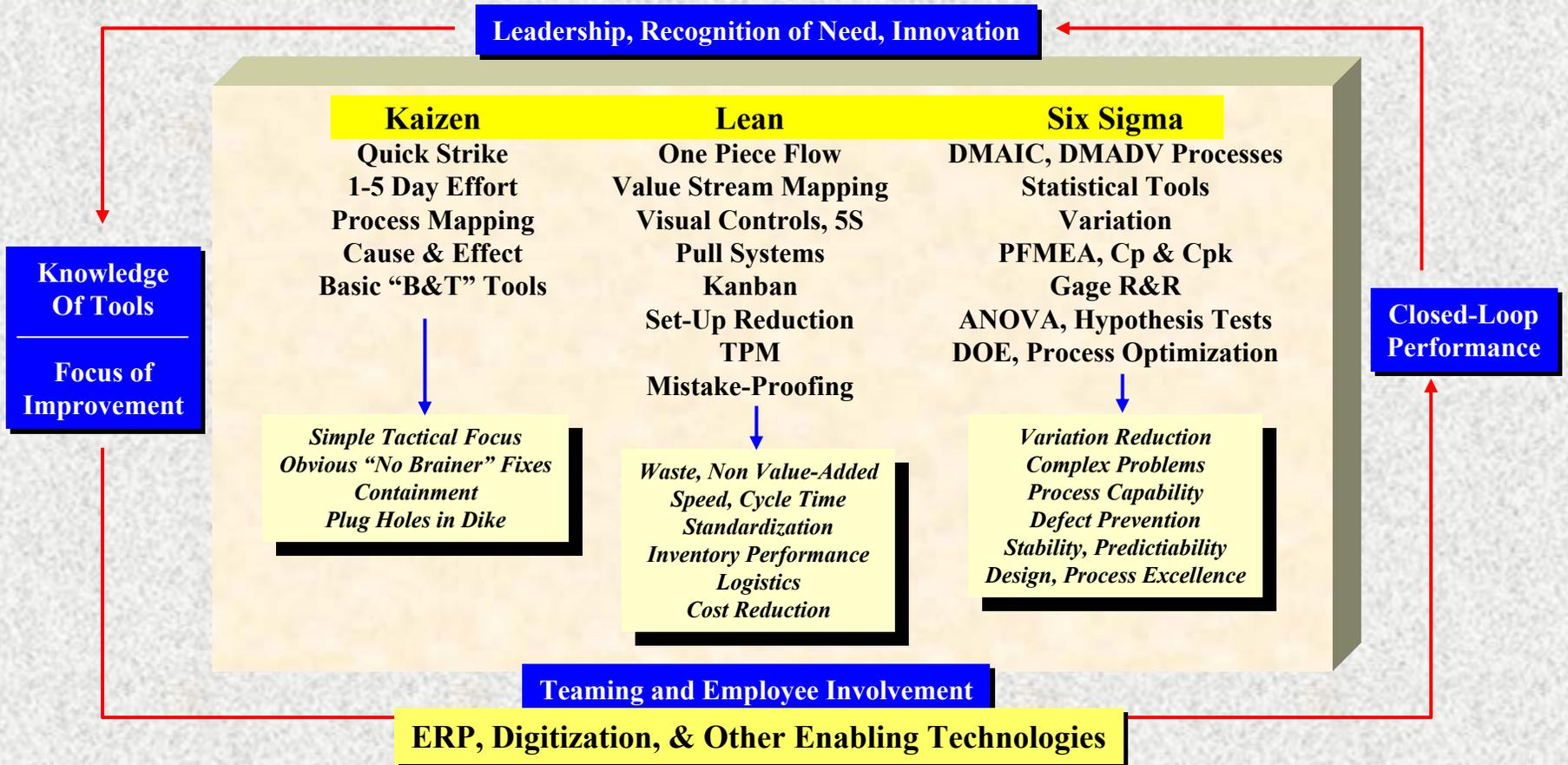
**Lean Extended  
Enterprise Vision/Leadership**

### STAGE III: EXECUTE



# Lean Extended Enterprise Reference Model (LEERM)

## Methodologies, Tools, and Enabling Technologies Panel



# Lean Extended Enterprise Reference Model (LEERM)

