

Managing Dependencies

- Dependencies are "relationships between conditions, events, or tasks such that one cannot begin or be completed until one or more other conditions, events, or tasks have occurred, begun, or completed."¹
- Types
 - Mandatory, discretionary, external, technical, compliance
 - Pre / Post condition, within / outside the project
- Cross project / Operational
- Cross risks
- Requirements
- Resource
- Deliverables / Activities
- Sign-offs / Process
- Issues, assumptions, constraints and risks (that materialize, or secondary risks) – can also become dependencies
- Realize the existence of the dependency and if it “qualifies”, treat it as a risk. Try to reduce the probability that the dependency will become a hurdle, and if it does – try to realize, measure and in turn reduce its impact.
- Identification and handling should be set up between the PM and the BA to ensure no dependency goes unnoticed

¹<http://www.businessdictionary.com/definition/dependency.html>